| Overall | Gender Balance | 2022 |  | 2023 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gender | Female | 31\% |  | 33\% |  |
|  | Male | 69\% |  | 67\% |  |
|  | Other Identities | 0\% |  | 0\% |  |
| Gender Balance | Level | $\begin{aligned} & \text { Female } \\ & 2022 \end{aligned}$ | $\begin{aligned} & \text { Female } \\ & 2023 \end{aligned}$ | Male 2022 | Male 2023 |
| Career | Junior | 50\% | 67\% | 50\% | 33\% |
| Levels | Medior | 30\% | 30\% | 70\% | 70\% |
|  | Senior | 33\% | 37\% | 67\% | 63\% |
|  | C-Level | 17\% | 17\% | 83\% | 83\% |
| Gender Balance | Level | $\begin{aligned} & \text { Female } \\ & 2022 \end{aligned}$ | $\begin{aligned} & \text { Female } \\ & 2023 \end{aligned}$ | Male 2022 | Male 2023 |
| per Country | Group (CPH) | 36\% | 35\% | 64\% | 65\% |
|  | Denmark | 39\% | 33\% | 71\% | 67\% |
|  | Sweden | 33\% | 43\% | 67\% | 57\% |
|  | Finland | 30\% | 27\% | 70\% | 73\% |
|  | Norway | 50\% | 67\% | 50\% | 33\% |
|  | The Netherlands | 0\% | 0\% | 100\% | 100\% |
|  | Germany | 0\% | 29\% | 100\% | 71\% |
|  | Poland | 0\% | 0\% | 100\% | 100\% |
| Nationalities | 2022: 15 |  |  | 2023: 19 |  |
| Languages | 2022: 15 |  |  |  |  |

